



District Health Assessment for Multiple District 305 through July 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
305 N1	124	7	131	100%	12	0	12	3044	61	3105	297	17	280	9.91%	2,432	25	40%	0	0	0%	23%	14%	10%	16	0	
305 N2	125	4	129	100%	2	0	2	3314	30	3344	68	7	61	1.86%	2,093	27	28%	0	0	0%	15%	8%	19%	8	2	
305 S	96	4	100	100%	0	0	0	1621	21	1642	3	24	-21	-1.26%	1,366	17	64%	0	0	0%	32%	9%	8%	13	4	
	345	15	360	100%	14	0	14	7979	112	8091	368	48	320	4.12%	5,891	23	42%	0	0	0%	23%	10%	13%	37	6	



District Health Assessment for Multiple District 306 through July 2021

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
306 A1	67	7	74	100%	0	0	0	1573	94	1667	7	34	-27	-1.59%	1,542	23	42%	0	0	0%	3%	1%	27%	12	6	
306 A2	95	0	95	0%	0	0	0	2278	0	2278	13	47	-34	-1.47%	2,182	24	33%	0	0	0%	8%	2%	5%	28	12	
306 B1	87	0	87	0%	2	0	2	2464	0	2464	86	18	68	2.84%	2,372	28	18%	0	0	0%	1%	0%	0%	26	13	
306 B2	110	1	111	100%	6	0	6	2925	13	2938	163	47	116	4.11%	2,672	27	31%	0	0	0%	1%	1%	8%	26	13	
306 C1	109	2	111	100%	3	1	2	2957	52	3009	185	25	160	5.62%	2,680	27	20%	2	0	100%	0%	2%	5%	32	16	
306 C2	92	0	92	0%	3	0	3	2202	0	2202	101	22	79	3.72%	2,152	24	38%	0	0	0%	0%	0%	5%	25	8	
	560	10	570	100%	14	1	13	14399	159	14558	555	193	362	2.55%	13,600	26	30%	2	0	100%	2%	1%	8%	149	68	



District Health Assessment for Multiple District 315 through July 2021

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
315A1		130	7	137	100%	0	0	0	3285	122	3407	33	24	9	0.26%	2,437	25	38%	0	0	0%	23%	13%	20%	0	0	
315A2		85	26	111	100%	10	0	10	2052	426	2478	350	84	266	12.03%	1,982	24	51%	0	0	0%	9%	20%	43%	17	10	
315A3	T(5)	46	3	49	100%	0	0	0	1212	60	1272	117	32	85	7.16%	1,114	26	37%	0	0	0%	45%	31%	69%	14	7	1st VDG
315B1		148	2	150	100%	4	0	4	3252	32	3284	125	8	117	3.69%	2,763	22	35%	0	0	0%	55%	32%	9%	28	14	2nd VDG, GLT
315B2		109	3	112	100%	6	0	6	2579	70	2649	170	21	149	5.96%	1,857	24	36%	0	0	0%	17%	0%	46%	24	12	
315B3		85	8	93	100%	0	0	0	1948	109	2057	12	7	5	0.24%	1,385	23	37%	0	0	0%	38%	20%	46%	0	0	
315B4		82	7	89	100%	1	0	1	2554	120	2674	54	16	38	1.44%	2,508	31	25%	0	0	0%	17%	25%	17%	0	0	
		685	56	741	100%	21	0	21	16882	939	17821	861	192	669	3.90%	14,046	26	37%	0	0	0%	29%	19%	31%	83	43	



District Health Assessment for Multiple District 316 through July 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
316 A	50	9	59	100%	0	0	0	1824	181	2005	16	10	6	0.30%	1,978	36	24%	0	0	0%	0%	12%	15%	13	5	
316 B	57	0	57	0%	1	0	1	1599	0	1599	58	3	55	3.56%	1,665	28	44%	0	0	0%	2%	0%	0%	14	5	2nd VDG
316 D	196	4	200	100%	0	0	0	4407	25	4432	2	54	-52	-1.16%	3,442	22	57%	0	0	0%	14%	2%	11%	24	8	
316 G	66	4	70	100%	0	0	0	2468	70	2538	27	7	20	0.79%	2,430	37	29%	0	0	0%	0%	0%	7%	16	5	
316 H	45	1	46	100%	0	0	0	1494	3	1497	49	4	45	3.10%	1,694	33	24%	0	0	0%	17%	9%	7%	0	0	1st VDG,2nd VDG,GLT,GMT ,GST
316 J	53	1	54	100%	0	0	0	1906	5	1911	35	21	14	0.74%	1,472	36	35%	0	0	0%	2%	0%	7%	12	5	
	467	19	486	100%	1	0	1	13698	284	13982	187	99	88	0.63%	12,681	30	42%	0	0	0%	8%	3%	9%	79	28	



District Health Assessment for Multiple District 317 through July 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
317 A	189	4	193	100%	6	1	5	5655	73	5728	215	47	168	3.02%	4,998	30	21%	8	0	100%	8%	4%	4%	47	15	
317 B	103	2	105	100%	0	0	0	3463	22	3485	42	51	-9	-0.26%	3,429	34	23%	0	0	0%	19%	7%	3%	25	11	
317 C	126	3	129	100%	0	0	0	3394	55	3449	31	33	-2	-0.06%	2,719	27	29%	0	0	0%	0%	0%	7%	27	9	
317 D	101	0	101	0%	2	0	2	3743	0	3743	84	27	57	1.55%	3,726	37	18%	0	0	0%	16%	1%	4%	23	11	
317 E	70	0	70	0%	5	0	5	2526	0	2526	161	12	149	6.27%	1,750	36	10%	0	0	0%	14%	7%	10%	20	9	
317 F	65	1	66	100%	3	1	2	1880	0	1880	142	27	115	6.52%	1,743	29	24%	26	0	100%	0%	2%	5%	17	6	
	654	10	664	100%	16	2	14	20661	150	20811	675	197	478	2.35%	18,365	32	22%	17	0	100%	9%	3%	5%	159	61	



District Health Assessment for Multiple District 318 through July 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
318 A	142	1	143	100%	4	0	4	4291	15	4306	121	27	94	2.23%	3,868	30	24%	0	0	0%	13%	6%	9%	32	15	
318 B	118	7	125	100%	1	0	1	3487	160	3647	32	12	20	0.55%	3,446	30	29%	0	0	0%	23%	8%	18%	33	16	
318 C	123	3	126	100%	0	0	0	4142	68	4210	14	22	-8	-0.19%	4,035	34	19%	0	0	0%	15%	1%	8%	29	14	
318 D	168	5	173	100%	1	0	1	5615	98	5713	90	22	68	1.20%	5,361	33	21%	0	0	0%	5%	2%	11%	42	20	
318 E	148	0	148	0%	0	0	0	5786	0	5786	58	61	-3	-0.05%	5,558	39	11%	0	0	0%	5%	1%	5%	31	15	
	699	16	715	100%	6	0	6	23321	341	23662	315	144	171	0.73%	22,268	34	21%	0	0	0%	11%	3%	10%	167	80	



District Health Assessment for Multiple District 320 through July 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
320 A	71	0	71	0%	0	1	-1	2646	0	2646	145	21	124	4.92%	2,372	37	34%	5	0	100%	0%	0%	7%	12	6	
320 B	79	2	81	100%	17	0	17	2456	15	2471	408	10	398	19.20%	1,792	31	37%	0	0	0%	17%	6%	12%	19	5	
320 C	78	0	78	0%	3	0	3	2475	0	2475	205	108	97	4.08%	2,095	32	26%	0	0	0%	3%	0%	5%	17	5	
320 D	157	2	159	100%	3	0	3	3883	61	3944	131	17	114	2.98%	3,417	25	43%	0	0	0%	11%	3%	1%	37	9	
320 E	67	0	67	0%	0	0	0	2969	0	2969	69	54	15	0.51%	2,836	44	28%	0	0	0%	9%	4%	15%	23	7	
320 F	79	2	81	100%	1	0	1	2647	56	2703	53	40	13	0.48%	2,313	34	21%	0	0	0%	5%	2%	23%	24	7	
320 G	78	3	81	100%	3	0	3	2637	50	2687	209	24	185	7.39%	2,295	34	22%	0	0	0%	0%	0%	12%	20	6	
	609	9	618	100%	27	1	26	19713	182	19895	1220	274	946	4.99%	17,120	33	32%	5	0	100%	7%	2%	10%	152	45	



District Health Assessment for Multiple District 321 through July 2021

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
321A1	52	4	56	100%	0	1	-1	1617	42	1659	25	34	-9	-0.54%	1,606	31	30%	42	0	100%	34%	34%	20%	8	4	
321A2	156	3	159	100%	10	1	9	4096	27	4123	397	73	324	8.53%	3,170	26	36%	10	0	100%	19%	3%	12%	33	9	
321A3	105	3	108	100%	1	0	1	2023	27	2050	46	18	28	1.38%	1,665	19	58%	0	0	0%	20%	6%	6%	25	11	
321B1	110	4	114	100%	10	2	8	3062	57	3119	248	45	203	6.96%	2,878	28	32%	6	0	100%	4%	4%	12%	25	12	
321B2	52	13	65	92%	0	0	0	1517	295	1812	15	32	-17	-0.93%	1,661	29	35%	0	0	0%	22%	18%	26%	13	8	
321C1	145	20	165	100%	1	0	1	4191	246	4437	96	30	66	1.51%	4,319	29	45%	0	0	0%	15%	7%	19%	37	20	
321C2	79	4	83	100%	7	1	6	2786	67	2853	175	21	154	5.71%	2,648	35	17%	0	0	100%	11%	13%	8%	21	12	
321 D	138	5	143	100%	2	0	2	3933	103	4036	164	64	100	2.54%	3,878	29	36%	0	0	0%	20%	17%	8%	48	18	
321 E	91	5	96	100%	1	0	1	2781	96	2877	59	11	48	1.70%	2,894	31	27%	0	0	0%	6%	5%	15%	32	16	
321 F	150	5	155	100%	5	0	5	4140	81	4221	169	62	107	2.60%	3,722	28	41%	0	0	0%	19%	5%	5%	45	15	1st VDG
	1078	66	1144	98%	37	5	32	30146	1041	31187	1394	390	1004	3.33%	28,441	29	37%	13	0	100%	16%	9%	12%	287	125	



District Health Assessment for Multiple District 322 through July 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
322 A	89	3	92	100%	5	0	5	3541	13	3554	163	64	99	2.87%	3,193	40	13%	0	0	0%	18%	8%	11%	22	7	
322 B1	75	2	77	100%	5	1	4	3133	41	3174	241	9	232	7.89%	3,074	42	10%	3	0	100%	0%	3%	5%	11	0	
322 B2	91	1	92	100%	4	0	4	2863	12	2875	158	35	123	4.47%	2,640	31	39%	0	0	0%	1%	0%	3%	18	9	
322C1	114	8	122	100%	1	0	1	3399	112	3511	70	28	42	1.21%	2,792	30	20%	0	0	0%	11%	13%	10%	23	10	
322C2	57	0	57	0%	0	0	0	2438	0	2438	29	10	19	0.79%	2,018	43	2%	0	0	0%	0%	0%	18%	14	7	
322C3	89	4	93	100%	1	1	0	2962	54	3016	60	18	42	1.41%	3,009	33	34%	4	0	100%	13%	8%	14%	20	8	
322C4	43	1	44	100%	1	0	1	1289	16	1305	37	9	28	2.19%	1,233	30	30%	0	0	0%	32%	9%	23%	12	6	
322C5	43	7	50	100%	0	0	0	1378	114	1492	0	13	-13	-0.86%	1,425	32	34%	0	0	0%	4%	10%	20%	11	5	
322 D	76	3	79	100%	0	0	0	2880	44	2924	25	13	12	0.41%	2,899	38	16%	0	0	0%	10%	3%	9%	17	8	
322 E	125	6	131	100%	4	0	4	4325	61	4386	132	34	98	2.29%	4,188	35	25%	0	0	0%	20%	15%	11%	31	15	
322 F	130	3	133	100%	12	0	12	4344	40	4384	490	41	449	11.41%	3,740	33	11%	0	0	0%	5%	1%	8%	27	10	
322 G	84	4	88	100%	7	1	6	3417	42	3459	309	71	238	7.39%	3,229	41	19%	1	0	100%	7%	5%	7%	21	10	
	1016	42	1058	100%	40	3	37	35969	549	36518	1714	345	1369	3.89%	33,440	36	21%	3	0	100%	10%	6%	10%	227	95	



District Health Assessment for Multiple District 3231 through July 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3231A1	70	0	70	0%	0	0	0	1564	0	1564	24	3	21	1.36%	1,504	22	64%	0	0	0%	1%	1%	1%	10	5	2nd VDG
3231A2	101	2	103	100%	5	0	5	3724	43	3767	312	24	288	8.28%	3,366	37	23%	0	0	0%	0%	1%	5%	21	8	
3231A3	132	2	134	100%	1	0	1	6523	20	6543	167	44	123	1.92%	6,785	49	34%	0	0	0%	8%	4%	7%	19	6	
	303	4	307	100%	6	0	6	11811	63	11874	503	71	432	3.78%	11,655	39	37%	0	0	0%	4%	2%	5%	50	19	



District Health Assessment for Multiple District 3232 through July 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3232B1	139	3	142	100%	12	4	8	3971	1	3972	290	45	245	6.57%	2,847	29	25%	3	0	100%	1%	2%	11%	13	5	
3232B2	187	0	187	0%	11	0	11	6371	0	6371	277	86	191	3.09%	3,909	34	19%	0	0	0%	3%	0%	3%	13	6	
3232F1	138	3	141	100%	5	2	3	4262	10	4272	156	70	86	2.05%	2,878	31	38%	1	0	100%	4%	9%	6%	19	8	
3232F2	75	3	78	100%	0	0	0	2825	55	2880	30	14	16	0.56%	2,873	38	28%	0	0	0%	10%	6%	4%	18	6	
3232 J	63	0	63	0%	4	0	4	2490	0	2490	109	39	70	2.89%	2,369	40	25%	0	0	0%	0%	0%	5%	12	6	
	602	9	611	100%	32	6	26	19919	66	19985	862	254	608	3.14%	14,876	33	26%	2	0	100%	3%	3%	6%	75	31	



District Health Assessment for Multiple District 3233 through July 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3233 C	125	3	128	100%	3	0	3	3029	37	3066	108	100	8	0.26%	2,720	24	49%	0	0	0%	15%	13%	13%	35	11	
3233E1	171	5	176	100%	2	0	2	5322	87	5409	129	72	57	1.07%	5,156	31	37%	0	0	0%	26%	9%	6%	50	17	2nd VDG
3233E2	200	10	210	100%	1	2	-1	5302	153	5455	99	112	-13	-0.24%	5,613	27	52%	4	0	100%	25%	33%	10%	45	14	1st VDG, 2nd VDG
3233G1	185	17	202	100%	0	1	-1	3132	254	3386	26	11	15	0.44%	3,570	17	73%	11	0	100%	2%	6%	18%	41	13	
3233G2	107	7	114	100%	1	0	1	2341	76	2417	51	24	27	1.13%	2,571	22	46%	0	0	0%	1%	4%	9%	30	9	
	788	42	830	100%	7	3	4	19126	607	19733	413	319	94	0.48%	19,630	25	53%	6	0	100%	15%	14%	11%	201	64	



District Health Assessment for Multiple District 3234 through July 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3234D1	70	0	70	0%	2	0	2	2542	0	2542	109	18	91	3.71%	2,126	36	20%	0	0	0%	10%	1%	7%	18	5	
3234D2	360	4	364	75%	2	0	2	10611	986	11597	183	79	104	0.90%	6,616	29	29%	0	0	0%	31%	2%	1%	31	8	
3234H1	106	1	107	100%	0	0	0	3782	20	3802	23	18	5	0.13%	2,936	36	20%	0	0	0%	13%	6%	5%	28	10	
3234H2	77	6	83	100%	0	0	0	3230	108	3338	198	10	188	5.97%	2,983	42	24%	0	0	0%	12%	2%	20%	23	9	
	613	11	624	91%	4	0	4	20165	1114	21279	513	125	388	1.86%	14,661	35	25%	0	0	0%	23%	3%	5%	100	32	



District Health Assessment for Multiple District 324 through July 2021

District Number in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership																														
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **																											
324 A	155	5	160	100%	3	0	3	5344	104	5448	153	60	93	1.74%	5,622	34	23%	0	0	0%	2%	3%	6%	40	10																												
324 B	185	4	189	100%	8	0	8	6692	37	6729	519	83	436	6.93%	6,072	36	20%	0	0	0%	0%	1%	27%	36	9																												
324 C	116	8	124	75%	9	0	9	6312	447	6759	256	56	200	3.05%	6,923	54	13%	0	0	0%	4%	2%	14%	30	8																												
324 D	106	8	114	100%	1	3	-2	2520	158	2678	64	455	-391	-12.74%	3,774	24	54%	2	0	100%	6%	4%	31%	20	4																												
324 E	166	5	171	100%	1	0	1	7629	125	7754	203	42	161	2.12%	7,705	46	9%	0	0	0%	7%	4%	5%	37	14																												
324 F	227	0	227	0%	9	0	9	10006	0	10006	920	126	794	8.62%	8,366	44	10%	0	0	0%	0%	2%	2%	67	16																												
324 G	98	1	99	100%	1	0	1	3443	17	3460	117	25	92	2.73%	3,321	35	19%	0	0	0%	0%	1%	1%	26	12																												
324 H	80	1	81	100%	2	0	2	2926	21	2947	239	83	156	5.59%	2,706	37	5%	0	0	0%	0%	2%	1%	26	7																												
324 I	66	1	67	100%	0	0	0	2158	19	2177	24	25	-1	-0.05%	2,093	33	24%	0	0	0%	0%	1%	1%	21	7																												
324 J	149	8	157	88%	1	0	1	5113	732	5845	155	80	75	1.30%	4,657	34	27%	0	0	0%	0%	1%	15%	30	15																												
324 K	64	1	65	100%	1	0	1	2333	11	2344	94	36	58	2.54%	1,884	36	15%	0	0	0%	0%	2%	5%	12	4																												
324 L	62	1	63	100%	0	0	0	1890	46	1936	40	21	19	0.99%	1,581	30	44%	0	0	0%	0%	0%	41%	9	5																												
324 M	188	2	190	100%	2	1	1	5911	77	5988	285	39	246	4.28%	5,452	31	21%	4	0	100%	2%	2%	4%	32	11																												
324A8	T(1)	1	0	1	0%	0	0	2	0	2	1	0	1	100.00%	0	2	100%	0	0	0%	0%	0%	0%	0	0	DG,1st VDG,2nd VDG,GLT,GMT,GST																											
<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 10%;"></td> <td style="width: 10%;">1663</td> <td style="width: 10%;">45</td> <td style="width: 10%;">1708</td> <td style="width: 10%;">93%</td> <td style="width: 10%;">38</td> <td style="width: 10%;">4</td> <td style="width: 10%;">34</td> <td style="width: 10%;">62279</td> <td style="width: 10%;">1794</td> <td style="width: 10%;">64073</td> <td style="width: 10%;">3070</td> <td style="width: 10%;">1131</td> <td style="width: 10%;">1939</td> <td style="width: 10%;">3.12%</td> <td style="width: 10%;">60,156</td> <td style="width: 10%;">39</td> <td style="width: 10%;">20%</td> <td style="width: 10%;">2</td> <td style="width: 10%;">0</td> <td style="width: 10%;">100%</td> <td style="width: 10%;">2%</td> <td style="width: 10%;">2%</td> <td style="width: 10%;">11%</td> <td style="width: 10%;">386</td> <td style="width: 10%;">122</td> <td style="width: 10%;"></td> </tr> </table>																												1663	45	1708	93%	38	4	34	62279	1794	64073	3070	1131	1939	3.12%	60,156	39	20%	2	0	100%	2%	2%	11%	386	122	
	1663	45	1708	93%	38	4	34	62279	1794	64073	3070	1131	1939	3.12%	60,156	39	20%	2	0	100%	2%	2%	11%	386	122																												



District Health Assessment for Multiple District 324 through July 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
325A1	327	6	333	100%	27	0	27	7463	90	7553	813	56	757	11.14%	6,437	23	34%	0	0	0%	18%	2%	2%	74	37	
325A2	247	4	251	100%	14	0	14	6337	80	6417	478	94	384	6.36%	4,840	26	27%	0	0	0%	24%	5%	3%	60	27	
325B1	586	12	598	100%	25	0	25	15193	234	15427	720	224	496	3.32%	12,062	26	23%	0	0	0%	25%	3%	3%	161	77	
325B2	547	15	562	100%	39	0	39	13224	255	13479	1049	418	631	4.91%	8,418	24	21%	0	0	0%	32%	6%	8%	165	81	
	1707	37	1744	100%	105	0	105	42217	659	42876	3060	792	2268	5.59%	31,757	25	25%	0	0	0%	26%	4%	4%	460	222	



District Health Assessment for District 351 through July 2021

Status/ District Name Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
351	113	1	114	100%	0	0	0	2170	15	2185	37	27	10	0.46%	2,173	19	58%	0	0	0%	12%	0%	4%	33	15	
	113	1	114	100%	0	0	0	2170	15	2185	37	27	10	0.46%	2,173	19	58%	0	0	0%	12%	0%	4%	33	15	



District Health Assessment for Ident 5791 - BAHRAIN - UND through July 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5791 - BAHRAIN	4	0	4	0%	0	0	0	102	0	102	0	0	0	0.00%	98	26	25%	0	0	0%	100%	75%	0%	0	0	
	4	0	4	0%	0	0	0	102	0	102	0	0	0	0.00%	98	26	25%	0	0	0%	100%	75%	0%	0	0	



District Health Assessment for Ident 5943 - UNITED ARAB EMIRATES - UND through July 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5943 - UNITED ARAB EMIRATES	8	0	8	0%	0	0	0	202	0	202	0	7	-7	-3.35%	166	25	13%	0	0	0%	13%	0%	0%	0	0	
	8	0	8	0%	0	0	0	202	0	202	0	7	-7	-3.35%	166	25	13%	0	0	0%	13%	0%	0%	0	0	

* - District Status: P - Provisional, T - Transitional.

** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.